



Infrastructure

October 2017

Summary

There are three new recommendations to the Department of Infrastructure in this report—see Performance Auditing, page 11.

Outstanding Recommendations

Department

The following recommendations are outstanding and not yet ready for follow-up audits:

Education & Infrastructure: School-building Program—Improve reporting systems and controls—April 2016, no. 5, p. 16

We recommend that the Department of Infrastructure improve its systems for publicly reporting on the status of school capital projects.

Government of Alberta Capital Planning: Improve capital planning standards and phased approach to capital planning and approval—October 2017, Performance Auditing, p. 20

We recommend that the Department of Infrastructure improve its capital planning system by:

- updating its capital planning standards
- clarifying the capital planning phases and the planning deliverables required for each phase
- verifying if departments have completed the required planning for capital submissions and, if not, reporting this information to government committees

Government of Alberta Capital Planning: Improve maintenance planning systems—October 2017, Performance Auditing, p. 23

We recommend that the Department of Infrastructure:

- obtain information from departments on their maintenance needs and risks, and on the results they aim to achieve with the maintenance funding they request
- analyze the departments' maintenance information and provide objective advice to government committees on maintenance funding

Government of Alberta Capital Planning: Evaluate capital maintenance programs for buildings—October 2017, Performance Auditing, p. 26

We recommend that the Department of Infrastructure work with affected departments to lead a review of the four capital maintenance programs for buildings and evaluate whether they are working well.

Infrastructure and Education

The following recommendations are outstanding and not yet ready for follow-up audits:

Education & Infrastructure: School-building Program—Improve systems to manage and control projects—April 2016, no. 4, p. 14

We recommend that the departments of Education and Infrastructure improve the planning process by:

- identifying who must review and approve project planning deliverables and formally communicate these approvals to school jurisdictions or the Department of Infrastructure’s contractors
- basing oversight of projects managed by school jurisdictions on risk

Education & Infrastructure: School-building Program—Improve reporting systems and controls—April 2016, no. 7, p. 16

We recommend that the departments of Education and Infrastructure improve reporting on the school-building program by:

- defining reporting requirements, including measures to assess project performance
- using a common reporting system that specifies where information will be retained, who will update it and how it will be updated