



# Alberta Infrastructure

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November 2018

## Summary

6	Total Recommendations
0	New Recommendations
6	Outstanding Recommendations
0	Outstanding Recommendations Older than 3 Years
0	READY for Follow-up Audit
6	NOT READY for Follow-up Audit

We issued an unqualified independent auditor's report on the 2017–2018 financial statements for the Ministry of Infrastructure.

There are no new recommendations to the department in this report. The department has six outstanding recommendations.

## Recommendations

WHAT	WHEN	STATUS
<p>DEPARTMENT GOVERNMENT OF ALBERTA CAPITAL PLANNING: <b>Improve capital planning standards and phased approach to capital planning and approval</b></p> <p>We recommend that the Department of Infrastructure improve its capital planning system by:</p> <ul style="list-style-type: none"> <li>• updating its capital planning standards</li> <li>• clarifying the capital planning phases and the planning deliverables required for each phase</li> <li>• verifying if departments have completed the required planning for capital submissions and, if not, reporting this information to government committees</li> </ul>	October 2017, Performance Auditing, p. 20	NOT READY
<p>DEPARTMENT GOVERNMENT OF ALBERTA CAPITAL PLANNING: <b>Improve maintenance planning systems</b></p> <p>We recommend that the Department of Infrastructure:</p> <ul style="list-style-type: none"> <li>• obtain information from departments on their maintenance needs and risks, and on the results they aim to achieve with the maintenance funding they request</li> <li>• analyze the departments' maintenance information and provide objective advice to government committees on maintenance funding</li> </ul>	October 2017, Performance Auditing, p. 23	NOT READY
<p>DEPARTMENT GOVERNMENT OF ALBERTA CAPITAL PLANNING: <b>Evaluate capital maintenance programs for buildings</b></p> <p>We recommend that the Department of Infrastructure work with affected departments to lead a review of the four capital maintenance programs for buildings and evaluate whether they are working well.</p>	October 2017, Performance Auditing, p. 26	NOT READY

WHAT	WHEN	STATUS
<p>DEPARTMENT  <b>EDUCATION &amp; INFRASTRUCTURE—SCHOOL-BUILDING PROGRAM:</b>  <b>Improve systems to manage and control projects</b></p> <p>We recommend that the departments of Education and Infrastructure improve the planning process by:</p> <ul style="list-style-type: none"> <li>identifying who must review and approve project planning deliverables and formally communicate these approvals to school jurisdictions or the Department of Infrastructure’s contractors</li> <li>basing oversight of projects managed by school jurisdictions on risk</li> </ul>	<p>April 2016, no. 4, p. 14</p>	<p><b>NOT READY</b></p>
<p>DEPARTMENT  <b>EDUCATION AND INFRASTRUCTURE—SCHOOL-BUILDING PROGRAM:</b>  <b>Improve reporting systems and controls</b></p> <p>We recommend that the Department of Infrastructure improve its systems for publicly reporting on the status of school capital projects.</p>	<p>April 2016, no. 5, p. 16</p>	<p><b>NOT READY</b></p>
<p>DEPARTMENT  <b>EDUCATION &amp; INFRASTRUCTURE—SCHOOL-BUILDING PROGRAM:</b>  <b>Improve reporting systems and controls</b></p> <p>We recommend that the departments of Education and Infrastructure improve reporting on the school-building program by:</p> <ul style="list-style-type: none"> <li>defining reporting requirements, including measures to assess project performance</li> <li>using a common reporting system that specifies where information will be retained, who will update it and how it will be updated</li> </ul>	<p>April 2016, no. 7, p. 16</p>	<p><b>NOT READY</b></p>