Alberta Infrastructure

There are no new recommendations to the department in this report. The department has five outstanding recommendations, three of which have been outstanding for more than three years. Three recommendations are ready for assessment.

Status of Recommendations

as of November 2020

0   Implemented

0   New Recommendations

5   Outstanding Recommendations

> **3** Ready for Assessment

> **2** Not Ready for Assessment

3   Outstanding Recommendations Older than Three Years

Outstanding Recommendations as of November 2020

Recommendation	When	Status
DEPARTMENT FORT MCMURRAY RESIDENTIAL FACILITY-BASED CARE CENTRE (WILLOW SQUARE) PROJECT MANAGEMENT **Improve certain project management processes for capital projects** We recommend that the Department of Infrastructure: • develop standards for its project management plan • complete a project management plan in accordance with the standards and ensure the project management plan and project charter are approved early in the life of a project • ensure the project team follows the project management processes and controls identified in the project management plan and the project charter	February 2020, p. 13	**Not Ready for Assessment**

Outstanding Recommendations as of November 2020

Recommendation	When	Status
DEPARTMENT FORT MCMURRAY RESIDENTIAL FACILITY-BASED CARE CENTRE (WILLOW SQUARE) PROJECT MANAGEMENT **Improve performance measures for capital projects** We recommend that the Department of Infrastructure develop better measures to assess the performance of its capital projects.	February 2020, p. 14	**Not Ready for Assessment**
DEPARTMENT EDUCATION & INFRASTRUCTURE—SCHOOL-BUILDING PROGRAM: **Improve systems to manage and control projects** We recommend that the departments of Education and Infrastructure improve the planning process by: • identifying who must review and approve project planning deliverables and formally communicate these approvals to school jurisdictions or the Department of Infrastructure's contractors • basing oversight of projects managed by school jurisdictions on risk	**April 2016, no. 4, p. 14**	**Ready for Assessment**
DEPARTMENT EDUCATION & INFRASTRUCTURE—SCHOOL-BUILDING PROGRAM: **Improve reporting systems and controls** We recommend that the Department of Infrastructure improve its systems for publicly reporting on the status of school capital projects.	**April 2016, no. 5, p. 16**	**Ready for Assessment**
DEPARTMENT EDUCATION & INFRASTRUCTURE—SCHOOL-BUILDING PROGRAM: **Improve reporting systems and controls** We recommend that the departments of Education and Infrastructure improve reporting on the school-building program by: • defining reporting requirements, including measures to assess project performance • using a common reporting system that specifies where information will be retained, who will update it and how it will be updated	**April 2016, no. 7, p. 16**	**Ready for Assessment**