

Primary and Preventative Health Services

Status of recommendations

Total	Status of Recommendations			
	Ready for Assessment	Not Ready for Assessment	>3 Years	< 3 years
7	0	7	0	7

Recommendation summary (by report, newest to oldest)

Report Title	Number of Recommendations
<ul style="list-style-type: none"> • <u>AHS Public Performance Reporting—December 2025</u> <ul style="list-style-type: none"> > Implement a provincial healthcare system performance reporting framework > Update and clarify the 2005 accountability documents guidelines > Ensure provincial health entities have policies and procedures aligned with provincial guidance > Maintain mandatory legal registers for provincial healthcare entities > Improve corporate records management 	5
<ul style="list-style-type: none"> • <u>An Examination of Community Laboratory Services (Contract with DynaLIFE)—November 2025</u> <ul style="list-style-type: none"> > Department: Follow procurement processes > Department: Improve records management processes 	2
Total	7

Detailed recommendation list (by report, newest to oldest)

Recommendation	When	Status
<p>DEPARTMENT</p> <p>AHS Public Performance Reporting:</p> <p>Implement a provincial healthcare system performance reporting framework</p> <p>We recommend that the Department of Primary and Preventative Health Services implement an authoritative framework for all provincial healthcare system performance reporting to the public.</p> <hr/> <p>Consequences of not taking action: At least six new healthcare entities are being created in the refocusing of the Alberta healthcare system, and ultimately, they are accountable to the Albertans who fund them. Without clear, consistent, and current guidance, accountability reporting will not achieve the high-quality Albertans expect.</p>	<p><u>December 2025,</u> <u>p. 10</u></p>	<p>Not Ready for Assessment</p>
<p>DEPARTMENT</p> <p>AHS Public Performance Reporting:</p> <p>Update and clarify the 2005 accountability documents guidelines</p> <p>We recommend that the Department of Primary and Preventative Health Services update and replace the 2005 <i>Guide to Health Authority Accountability Documents</i> to clarify:</p> <ul style="list-style-type: none"> • legislative requirements • minimum public reporting standards • roles and responsibilities • which performance reporting frameworks and other guidance are to be followed <p>and ensure that its guidance applies to all public performance reporting from organizations in the provincial healthcare system</p> <hr/> <p>Consequences of not taking action: At least six new healthcare entities are being created in the refocusing of the Alberta healthcare system, and ultimately, they are accountable to the Albertans who fund them. Without clear, consistent, and current guidance, accountability reporting will not achieve the high-quality Albertans expect.</p>	<p><u>December 2025,</u> <u>p. 11</u></p>	<p>Not Ready for Assessment</p>

Recommendation	When	Status
<p>DEPARTMENT AHS Public Performance Reporting:</p> <p>Ensure provincial health entities have policies and procedures aligned with provincial guidance</p> <p>We recommend that the Department of Primary and Preventative Health Services ensure that all publicly funded healthcare organizations develop policies and procedures for public performance reporting, and that policies are aligned with provincial frameworks and guidelines.</p> <hr/> <p>Consequences of not taking action: At least six new healthcare entities are being created in the refocusing of the Alberta healthcare system, and ultimately, they are accountable to the Albertans who fund them. Without clear, consistent, and current guidance, accountability reporting will not achieve the high-quality Albertans expect.</p>	<p><u>December 2025, p. 11</u></p>	<p>Not Ready for Assessment</p>
<p>DEPARTMENT AHS Public Performance Reporting:</p> <p>Maintain mandatory legal registers for provincial healthcare entities</p> <p>We recommend that the Department of Primary and Preventative Health Services ensure that all entities in the provincial health system maintain up-to-date legal registers of applicable laws and regulations.</p> <hr/> <p>Consequences of not taking action: We identified three instances of legislative non-compliance related to performance reporting. Without up-to-date legal registers, provincial healthcare entities are at risk of being non-compliant with the law.</p>	<p><u>December 2025, p. 11</u></p>	<p>Not Ready for Assessment</p>
<p>DEPARTMENT AHS Public Performance Reporting:</p> <p>Improve corporate records management</p> <p>We recommend that the Department of Primary and Preventative Health Services direct all health system entities to develop systems to identify and retain relevant corporate and organizational records for an appropriate time. This system should include records of key people after their term with their respective organizations.</p> <hr/> <p>Consequences of not taking action: Health system entities receive public funding and are responsible for providing essential healthcare to every Albertan. Without improved records management practices, they cannot demonstrate the needed accountability for their recent organizational historic decisions and actions.</p>	<p><u>December 2025, p. 11</u></p>	<p>Not Ready for Assessment</p>

Recommendation	When	Status
<p>DEPARTMENT</p> <p>An Examination of Community Laboratory Services (Contract with DynaLIFE):</p> <p>Follow procurement processes</p> <p>We recommend that the Department of Hospital and Surgical Health Services and the Department of Primary and Preventative Health Services ensure their own procurement processes, and those of their reporting entities, are followed, specifically that an analysis is conducted and retained to support the expenditure of public money prior to proceeding with major procurements.</p>	<p>November 2025, p. 6</p>	<p>Not Ready for Assessment</p>
<p>DEPARTMENT</p> <p>An Examination of Community Laboratory Services (Contract with DynaLIFE):</p> <p>Improve records management processes</p> <p>We recommend that the Department of Hospital and Surgical Health Services and the Department of Primary and Preventative Health Services ensure their records management processes document all key decisions, directions, and recommendations—including who made them and rationale. The departments should ensure the same standards are met for their various reporting entities.</p>	<p>November 2025, p. 6</p>	<p>Not Ready for Assessment</p>